# PRAC - Budget Update 17/18 

12-12-2017

## Revenue Budget Assumptions

- Received only $5.2 \%$ of all budgeted revenues to date
- $85 \%$ of budgeted enrollment fees and $75 \%$ of budgeted non-resident fees received to date
- Decreased revenue (other financing sources) by $\$ 800 \mathrm{~K}$ anticipated from PARS since the district has not yet made the contribution to PARS
- District will receive up to the maximum $2 \%$ increase in secured taxes in 2018-19 - no change in assumption
- Increased Other State revenue by 5\% annually


## Expenditure Budget Assumptions

- Included a lapse factor against salaries for vacant positions that take time to fill. Since we're halfway through the year, reduced the lapse factor in half.
- 2017/18 is the first year we included a $\$ 600 \mathrm{~K}$ loss in the budget for Community Education.
- Includes estimate for negotiations with UPM.


## 2017-18 Mid-Year Review

- Salaries projected at $97 \%$ of budget, primarily due to budgeted vacant positions that have not been filled
- Benefits also projected at $97 \%$ of budget, corresponding to the reduced salaries
- 2018-19 will be the last year SERP costs are incurred
- Fixed expenses are projected to exceed budget by $5.3 \%$
- Operating expenses are projected to exceed budget by 6.7\%, primarily legal and contract services
- Capital and Other Outgo projected at $3.6 \%$ over budget


## 2017-18 Mid Year Review

Salaries



## 2017-18 Mid Year Review

## Benefits



## 2017-18 Mid-Year Review

Fixed Expenses


## 2017-18 Mid-Year Review

Fixed Expenses


## 4-Year Forecast

| FISCAL YEAR | $\begin{array}{r} \text { ACTUAL } \\ 2015-2016 \\ \hline \end{array}$ |  | $\begin{array}{r} \text { ESTIMATED } \\ \text { ACTUAL } \\ \mathbf{2 0 1 6 - 2 0 1 7} \\ \hline \end{array}$ |  | $\begin{array}{r} \text { ADOPTION } \\ \text { BUDGET } \\ 2017-2018 \\ \hline \end{array}$ |  | $\begin{array}{r}\text { PROJECTION } \\ \underline{2017-2018 ~} \\ \hline\end{array}$ |  | BUDGET FORECAST 2018-2019 |  | $\begin{array}{r} \text { BUDGET } \\ \text { FORECAST } \\ \underline{2019-2020} \\ \hline \end{array}$ |  | $\begin{array}{r} \text { BUDGET } \\ \text { FORECAST } \\ 2020-2021 \\ \hline \end{array}$ |  | BUDGET FORECAST 2021-2022 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SOURCES OF FUNDS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| BEGINNING FUND BALANCE | \$ | 6,740,231 | \$ | 7,105,482 | \$ | 4,908,330 | \$ | 4,908,330 | \$ | 5,079,576 | \$ | 5,711,228 | \$ | 6,227,275 | \$ | 6,798,238 |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| PROGRAM-BASED FUNDING |  | 50,929,981 |  | 54,546,101 |  | 55,950,536 |  | 55,950,536 |  | 58,241,535 |  | 60,528,606 |  | 62,811,681 |  | 65,090,691 |
| FEDERAL |  | 297 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| OTHER STATE |  | 4,509,350 |  | 2,570,597 |  | 2,166,120 |  | 2,166,120 |  | 2,221,658 |  | 2,279,972 |  | 2,341,202 |  | 2,405,494 |
| OTHER LOCAL |  | 1,226,219 |  | 1,529,051 |  | 1,197,649 |  | 1,197,649 |  | 1,291,504 |  | 1,402,708 |  | 1,514,065 |  | 1,625,578 |
| OTHER FINANCING SOURCES |  | 1,274 |  | 479,842 |  | 1,248,398 |  | 448,398 |  | 2,272,683 |  | 1,872,743 |  | 1,770,956 |  | 420,956 |
| TOTAL REVENUE |  | 56,667,121 |  | 59,125,591 |  | 60,562,703 |  | 59,762,703 |  | 64,027,380 |  | 66,084,029 |  | 68,437,904 |  | 69,542,719 |
| TOTAL SOURCES |  | 63,407,352 |  | 66,231,073 |  | 65,471,033 |  | 64,671,033 |  | 69,106,956 |  | 71,795,257 |  | 74,665,179 |  | 76,340,956 |
| USE OF FUNDS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SALARIES |  | 32,521,727 |  | 32,174,699 |  | 35,376,633 |  | 34,346,016 |  | 37,672,726 |  | 38,970,370 |  | 39,878,714 |  | 41,079,793 |
| BENEFITS |  | 13,601,552 |  | 13,814,012 |  | 15,101,261 |  | 14,580,458 |  | 15,905,593 |  | 16,858,675 |  | 17,770,458 |  | 18,415,535 |
| LAPSE FACTOR |  |  |  |  |  | $(500,000)$ |  | $(250,000)$ |  | $(1,000,000)$ |  | $(1,000,000)$ |  | $(1,000,000)$ |  | $(1,000,000)$ |
| TOTAL SALARIES \& BENEFITS |  | 46,123,279 |  | 45,988,711 |  | 49,977,894 |  | 48,676,474 |  | 52,578,319 |  | 54,829,045 |  | 56,649,172 |  | 58,495,328 |
| FIXED EXPENSES |  | 2,276,913 |  | 2,369,132 |  | 2,467,709 |  | 2,598,130 |  | 2,686,674 |  | 2,778,404 |  | 2,873,442 |  | 2,971,915 |
| OTHER OPERATING |  | 4,149,539 |  | 4,111,290 |  | 4,987,033 |  | 5,318,698 |  | 5,355,590 |  | 5,207,604 |  | 5,612,794 |  | 5,478,112 |
| CAPITAL OUTLAY |  | 428,107 |  | 411,538 |  | 549,780 |  | 598,383 |  | 613,343 |  | 628,676 |  | 644,393 |  | 660,503 |
| OTHER OUTGO |  | 2,931,769 |  | 7,805,140 |  | 1,765,532 |  | 1,799,772 |  | 1,611,802 |  | 1,624,253 |  | 1,637,140 |  | 1,650,478 |
| TOTAL EXPENDITURES |  | 9,786,328 |  | 14,697,100 |  | 9,770,054 |  | 10,314,983 |  | 10,267,409 |  | 10,238,937 |  | 10,767,769 |  | 10,761,008 |
| TOTAL USES |  | 55,909,607 |  | 60,685,811 |  | 59,747,948 |  | 58,991,457 |  | 62,845,728 |  | 65,067,982 |  | 67,416,941 |  | 69,256,336 |
| SOURCES OVER (UNDER) USES TRANSFER IN (OUT) |  | $\begin{array}{r} 7,497,745 \\ (392,263) \\ \hline \end{array}$ |  | $\begin{aligned} & \mathbf{5 , 5 4 5 , 2 6 2} \\ & (636,932) \end{aligned}$ |  | $\begin{array}{r} \mathbf{5 , 7 2 3 , 0 8 5} \\ (600,000) \\ \hline \end{array}$ |  | $\begin{array}{r} 5,679,576 \\ (600,000) \\ \hline \end{array}$ |  | $\begin{aligned} & \mathbf{6 , 2 6 1 , 2 2 8} \\ & (550,000) \\ & \hline \end{aligned}$ |  | $\begin{array}{r} \mathbf{6 , 7 2 7 , 2 7 5} \\ (500,000) \\ \hline \end{array}$ |  | $\begin{array}{r} 7,248,238 \\ (450,000) \\ \hline \end{array}$ |  | $\begin{array}{r} 7,084,620 \\ (400,000) \\ \hline \end{array}$ |
| ENDING FUND BALANCE | \$ | 7,105,482 | \$ | 4,908,330 | \$ | 5,123,085 | \$ | 5,079,576 | \$ | 5,711,228 | \$ | 6,227,275 | \$ | 6,798,238 | \$ | 6,684,620 |
| RESERVE |  | 12.6\% |  | 8.0\% |  | 8.5\% |  | 8.5\% |  | 9.0\% |  | 9.5\% |  | 10.0\% |  | 9.6\% |
| SURPLUS/(DEFICIT) | \$ | 365,251 | \$ | $(2,197,152)$ | \$ | 214,755 | \$ | 171,246 | \$ | 631,652 | \$ | 516,047 | \$ | 570,963 | \$ | $(113,617)$ |

