AM E M O R A N D U M

TO: Jon Eldridge, Vice President for Student Learning & Success

Meg Pasquel, Academic Senate President

FROM: David Wain Coon, Superintendent/President

DATE: July 17, 2019

RE: Resource Allocation & Reduction Recommendations

Let me take this opportunity to thank you for your work this past year as the co-chairs of the Planning Resource Allocation Committee (PRAC). In particular, I am grateful for your leadership and work in transforming the Program Review Process and for helping the College navigate identifying a net reduction of \$4.5 million over the next three budget cycles — all the while maintaining the critical investments we must make in supporting the success of our students through an equity minded lens.

I completed my review of PRAC's recommendations for resource allocation and reduction for fiscal year 2019-20. I certainly appreciate the detail, clarity, and conciseness of the report. I also appreciate the fact that these recommendations reflect the values and priorities of the institution. Please be advised that I am in full support of the recommendations as presented and through this communication provide my approval for proceeding with the final preparation of the Adopted Budget for 2019-20.

Should the budget landscape change in any significant manner throughout the year, we may need to revisit our planned expenses and/or investments.

PRAC forwarded several non-monetary planning recommendations to which I will respond under separate cover.

Do not hesitate to let me know if further clarification is needed. Thank you.

c: Greg Nelson, Vice President for Administrative Services