



Board of Trustees Meeting

Mid year budget review

February 9, 2021

General Challenges in 2020

- Unknown economic impacts
- Wildfires
- Pandemic
- Technology Gaps
- Food Bank/Pantry needs
- Equal access
- Widening racial disparities
- Stress from impact to families, school, and jobs
- Job losses



Highlights from Governors Budget



Ongoing Funding Highlights

- Resources for retention and re-enrollment strategies
- Mental health
- Expand online education ecosystem and infrastructure
- 1.5% COLA for categorical programs
- Increase broadband for CENIC
- Buy down of pension costs by 2% per year for STRS



One Time Funding Highlights



- ▶ Provide emergency financial assistance grants for students
- ▶ Address students' basic needs related to food and housing insecurity
- ▶ Support retention and enrollment strategies
- ▶ Expand work-based learning
- ▶ Expand Zero-Textbook Cost pathways
- ▶ Provide instructional materials for dual enrollment students
- ▶ AB 1460 implementation and anti-racism initiatives

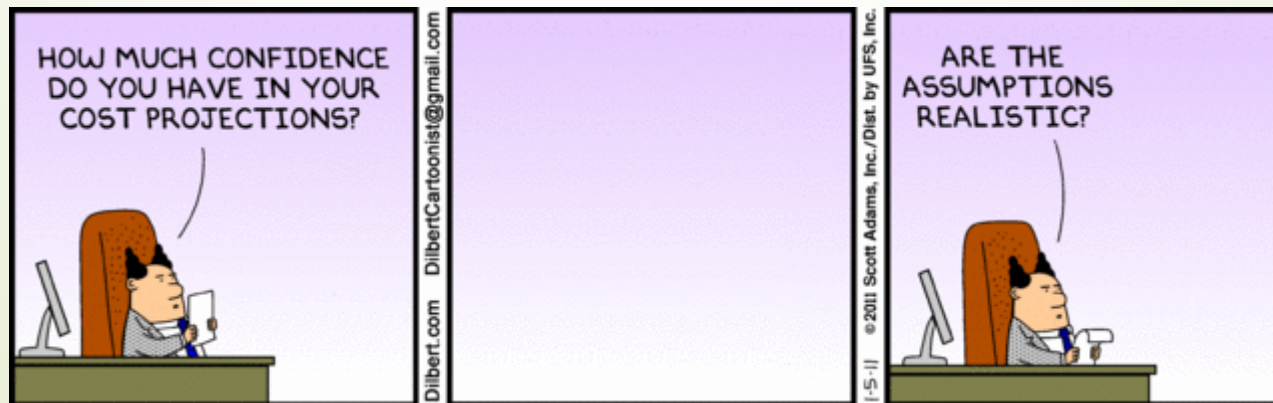


State of Existing Budget

- Currently we will meet our minimum reserve
- We are reviewing the current funded vacancy list for 2021/22
- Still optimistic that assumptions will hold
- Confident that we will be set for the rest of the fiscal year.

State of Existing Budget

- We held positions that were vacant and not needed right away and others that took advantage of resignation incentives
- We had a reduced summer term
- We have offered fewer section for fall and spring terms
- We are still awaiting FEMA reimbursement from CalOES
- We have negotiated settlements in place with CSEA and SEIU, with UPM in current negotiations
- Property taxes have not taken a dip as they initially perceived





PARS & OPEB

- OPEB – Lifetime benefit resources for prescriptive set of employees, only about 10-15 employees left in this category of benefits
 - Assets = \$3,095,169
 - Liabilities = \$2,079,633
 - **Net Position = \$1,075,536**
- PARS – Used for supplemental resources to offset retirement/pension costs
- Current Asset totals based on December 2020 reports
 - **\$7,780,230**

MARIN COMMUNITY COLLEGE DISTRICT
SOURCES AND USES OF FUNDS - CURRENT VIEW

FISCAL YEAR				ADOPTION		BUDGET	BUDGET	BUDGET
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	ESTIMATED	FORECAST	FORECAST	FORECAST
	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021	2021-2022	2022-2023	2023-2024
SOURCES OF FUNDS								
BEGINNING FUND BALANCE	\$ 10,396,668	\$ 7,170,757	\$ 9,141,398	\$ 7,437,011	\$ 7,437,011	\$ 10,420,522	\$ 11,344,743	\$ 8,381,111
REVENUES								
PROGRAM-BASED FUNDING	56,756,601	60,198,485	61,888,991	64,137,337	64,233,668	65,333,897	66,785,288	68,510,219
FEDERAL	252	405	330	-	-	500,000	-	-
OTHER STATE	2,827,924	4,994,180	3,590,185	3,646,329	3,646,329	3,646,329	3,646,329	3,646,329
OTHER LOCAL	1,215,678	1,391,159	1,501,515	1,323,332	1,230,432	1,381,129	1,439,344	1,500,453
OTHER FINANCING SOURCES	629,685	882,222	368,114	374,810	374,810	300,374	240,368	4,199,045
TOTAL REVENUE	61,430,140	67,466,451	67,349,135	69,481,808	69,485,239	71,161,729	72,111,329	77,856,046
TOTAL SOURCES	71,826,808	74,637,208	76,490,533	76,918,819	76,922,250	81,582,251	83,456,072	86,237,157
USE OF FUNDS								
SALARIES	34,265,136	35,751,215	36,375,057	37,592,122	35,043,884	37,837,201	39,934,062	41,559,093
BENEFITS	14,769,245	17,405,824	16,312,978	17,768,457	15,906,926	18,933,572	20,295,238	20,772,095
NEW HIRES	-	-	-	-	-	1,421,765	2,511,787	2,542,931
TOTAL SALARIES & BENEFITS	49,034,381	53,157,039	52,688,035	55,360,579	50,950,810	58,192,538	62,741,087	64,874,119
FIXED EXPENSES	2,262,736	2,256,980	2,040,305	2,208,018	2,267,288	2,376,736	2,492,665	2,615,542
OTHER OPERATING	4,638,311	4,935,522	5,001,480	5,978,653	5,435,732	5,366,625	5,603,291	5,640,874
CAPITAL OUTLAY	684,919	258,013	285,500	258,596	258,596	265,061	271,688	278,480
OTHER OUTGO	7,463,786	4,417,520	8,435,016	5,200,004	7,015,084	3,486,548	3,466,230	3,486,581
TOTAL EXPENDITURES	15,049,752	11,868,035	15,762,301	13,645,271	14,976,700	11,494,970	11,833,874	12,021,477
TOTAL USES	64,084,133	65,025,074	68,450,336	69,005,850	65,927,510	69,687,508	74,574,961	76,895,596
SOURCES OVER (UNDER) USES	7,742,675	9,612,134	8,040,197	7,912,969	10,994,740	11,894,743	8,881,111	9,341,561
TRANSFER IN (OUT)	(571,918)	(470,736)	(603,186)	(600,000)	(574,218)	(550,000)	(500,000)	(450,000)
ENDING FUND BALANCE	\$ 7,170,757	\$ 9,141,398	\$ 7,437,011	\$ 7,312,969	\$ 10,420,522	\$ 11,344,743	\$ 8,381,111	\$ 8,891,561
RESERVE	11.1%	14.0%	10.8%	10.5%	15.7%	16.2%	11.2%	11.5%
Target Reserve Levels			9.5	10.0	10.0	10.5	11.0	11.5



Looking Ahead

- Ongoing and finalization of negotiations for UPM
- Reviewing the possibility of filling some vacant positions
- New costs related to opening of new facilities like Miwok, Jonas, etc
- We will be able to maintain our reserve based on planning
- Adjust for fixed expenses related to operating costs
- We will need to plan for negotiation with bargaining units for CSEA and SEIU on 2023/2024
- We need to be mindful of property taxes and the economy in this unusually long economic period.



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