










## College Systems

Objective	Progress on Implementing Activities	Objective Met (Based on Meeting Performance Indicators)
<p>1.1 <i>Fully utilize the Indian Valley Campus (IVC) to achieve District goals of financial sustainability, enrollment growth and meeting community needs.</i></p> <p>There is significant activity that should affect community engagement and funding but less evidence of activity that impacts enrollment, which is why  for progress. The objective was not met because enrollment at IVC has decreased from the baseline. However, revenue generated through IVC options and space utilization ratios have increased.</p>		No
<p>6.1 <i>Create and implement a three year budget strategy that maintains a minimum reserve of 7.67% while reducing deficit spending within the District each year.</i></p> <p>Activity is complete for this reporting year. BP/AP 6251 Reserve Fund Management is passed. A four-year budget strategy of the current budget plus three additional years is developed and maintained. The objective was met because deficit spending has been reduced by more than 35% in year one of the strategic plan (Nicole to verify actual percent with Greg).</p>		Yes
<p>6.2 <i>Maintain high credit ratings among Moody's and Standard &amp; Poor's for the District to leverage buying power and bonding capabilities.</i></p> <p>Activity is complete for this reporting year. Accounting standards and minimum reserve balances have been maintained and deficit spending has reduced. The objective was met because COM has a AA+ credit rating from Moody's and a AA1 credit rating from Standard &amp; Poor's.</p>		Yes
<p>6.3 <i>Transfer and effectively manage account balances, formerly with the COM Foundation, to the District's accounting system within Banner/Ellucian System. These resources will become part of the Advancement Department within the District.</i></p> <p>Activity is contingent upon completed audits for 3.56 years' worth of financials – a slow process due to challenges in finding historical documentation and reliance upon third party auditors, which is why  for progress. The objective was not met because all applicable fund balances from the dissolved foundation have not been transferred to the District's financial reporting system.</p>		No
<p>Progress on Implementing Activities</p> <p>Objective Met</p>	<p> No Progress</p> <p>Yes, based on performance indicators</p>	<p> Progress Being Made</p> <p>No, based on performance indicators</p>
		<p> Complete</p>

# College Systems

Objective	Progress on Implementing Activities	Objective Met (Based on Meeting Performance Indicators)
<p>1.1 <i>Fully utilize the Indian Valley Campus (IVC) to achieve District goals of financial sustainability, enrollment growth and meeting community needs.</i></p> <p>There is significant activity that should affect community engagement and funding but less evidence of activity that impacts enrollment, which is why <span style="color: yellow;">●</span> for progress. The objective was not met because enrollment at IVC has decreased from the baseline. However, revenue generated through IVC options and space utilization ratios have increased.</p>	<span style="color: yellow;">●</span>	No
		<p>Performance Indicators</p> <p>IVC Headcount </p> <p>IVC Revenue </p> <p>IVC Space Utilization </p>
<p>6.1 <i>Create and implement a three year budget strategy that maintains a minimum reserve of 7.67% while reducing deficit spending within the District each year.</i></p> <p>Activity is complete for this reporting year. BP/AP 6251 Reserve Fund Management is passed. A four-year budget strategy of the current budget plus three additional years is developed and maintained. The objective was met because deficit spending has been reduced by more than 35% in year one of the strategic plan (Nicole to verify actual percent with Greg).</p>	<span style="color: green;">●</span>	Yes
		<p>Performance Indicator</p> <p>Deficit Spending </p>
<p>6.2 <i>Maintain high credit ratings among Moody's and Standard &amp; Poor's for the District to leverage buying power and bonding capabilities.</i></p> <p>Activity is complete for this reporting year. Accounting standards and minimum reserve balances have been maintained and deficit spending has reduced. The objective was met because COM has a AA+ credit rating from Moody's and a AA1 credit rating from Standard &amp; Poor's.</p>	<span style="color: green;">●</span>	Yes
		<p>Performance Indicators</p> <p>Moody's AA+ S&amp;P AA1</p>
<p>6.3 <i>Transfer and effectively manage account balances, formerly with the COM Foundation, to the District's accounting system within Banner/Ellucian System. These resources will become part of the Advancement Department within the District.</i></p> <p>Activity is contingent upon completed audits for 3.56 years' worth of financials – a slow process due to challenges in finding historical documentation and reliance upon third party auditors, which is why <span style="color: yellow;">●</span> for progress. The objective was not met because all applicable fund balances from the dissolved foundation have not been transferred to the District's financial reporting system.</p>	<span style="color: yellow;">●</span>	No
		<p>Performance Indicator</p> <p>Funds Transferred No</p>
<p>Progress on Implementing Activities</p> <p>Objective Met</p>	<p><span style="color: red;">●</span> No Progress</p> <p>Yes, based on performance indicators</p>	<p><span style="color: yellow;">●</span> Progress Being Made</p> <p>No, based on performance indicators</p>
		<p><span style="color: green;">●</span> Complete</p>

## College Systems

Objective	Objective Met (Based on Meeting Performance Indicators)
1.1 <i>Fully utilize the Indian Valley Campus (IVC) to achieve District goals of financial sustainability, enrollment growth and meeting community needs.</i>	No
<p>The objective contains three parts; enrollment at IVC, revenue generated through IVC options, and IVC space utilization ratio. The objective was not met because enrollment at IVC has decreased from the baseline. However, revenue generated through IVC options and space utilization ratios have increased from their respective baselines. Progress is being made on activity implementation. There is significant activity that should affect community engagement and funding but less evidence of activity that impacts enrollment.</p>	
6.1 <i>Create and implement a three year budget strategy that maintains a minimum reserve of 7.67% while reducing deficit spending within the District each year.</i>	Yes
<p>The objective was met because deficit spending has been reduced by more than 35% in year one of the strategic plan (Nicole to verify actual percent with Greg). Activity is complete for this reporting year. BP/AP 6251 Reserve Fund Management is passed. A four-year budget strategy of the current budget plus three additional years is developed and maintained.</p>	
6.2 <i>Maintain high credit ratings among Moody's and Standard &amp; Poor's for the District to leverage buying power and bonding capabilities.</i>	Yes
<p>The objective was met because COM has a AA+ credit rating from Moody's and a AA1 credit rating from Standard &amp; Poor's. Activity is complete for this reporting year.</p>	
6.3 <i>Transfer and effectively manage account balances, formerly with the COM Foundation, to the District's accounting system within Banner/Elucian System. These resources will become part of the Advancement Department within the District.</i>	No
<p>The objective was not met because all applicable fund balances from the dissolved foundation have not been transferred to the District's financial reporting system. Progress is being made on activity implementation. Activity is contingent upon completed audits for 3.56 years' worth of financials – a slow process due to challenges in finding historical documentation and reliance upon third party auditors.</p>	